Mercy Medical Center is a large, nonprofit community-High Public Payer (HPP) hospital located in the Western Massachusetts region. Mercy Medical Center had 0.8% fewer inpatient discharges in FY15 than in FY11, compared with a median decrease of 9.5% in its peer cohort. The hospital earned a profit each year from FY11 to FY15, with a 6.2% total margin in FY15, compared to a median total margin of 5.4% among cohort hospitals.

Overview / Size

Hospital System Affiliation: Not Applicable Not Applicable Change in Ownership (FY11-FY15): Total Staffed Beds: 417, 10th largest acute hospital % Occupancy: 53.0%, < cohort avg. (65%) CHARTA, DSTIn Special Public Funding: Trauma Center Designation: Not Applicable Case Mix Index: 0.86, < cohort avg. (0.87); < statewide (1.00)

Financial

i ilialiciai	
Inpatient NPSR per CMAD:	\$10,705
Change FY14-FY15:	7.8%
Inpatient:Outpatient Revenue in FY15:	48%:52%
Outpatient Revenue in FY15:	\$114,624,961
Change FY14-FY15:	10.6%
Total Revenue in FY15:	\$273,067,131
Total Surplus (Loss) in FY15:	\$17,023,977

Payer Mix

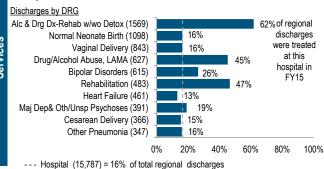
Public Payer Mix:	72.9% (HPP* Hospital)
CY15 Commercial Relative Price:	0.81
Top 3 Commercial Payers:	Blue Cross Blue Shield of MA
	Health New England
	UniCare

Utilization

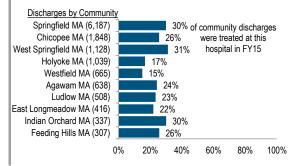
Inpatient Discharges in FY15:	15,787
Change FY14-FY15:	1.2%
Emergency Department Visits in FY15:	68,842
Change FY14-FY15:	3.1%
Outpatient Visits in FY15:	213,146
Change FY14-FY15:	1.7%

Quality	
Readmission Rate in FY15:	15.3%
Change FY11-FY15 (percentage points):	1.2%
Early Elective Deliveries Rate (Jan 2015-Jun 2016):	0.0%

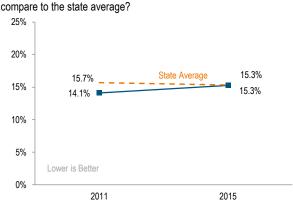
What were the most common inpatient cases (DRGs) treated at the hospital in FY15? What proportion of the region's cases did this hospital treat for each service?



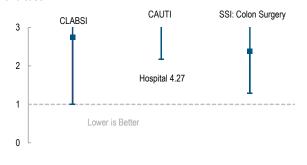
Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI). catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?

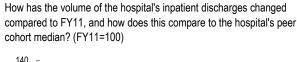


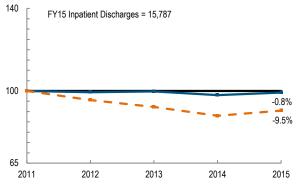
For descriptions of the metrics, please see the technical appendix

2015 HOSPITAL PROFILE: MERCY MEDICAL CENTER

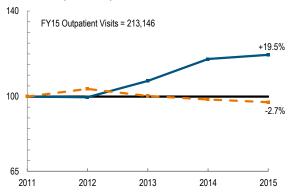
Cohort: Community, High Public Payer



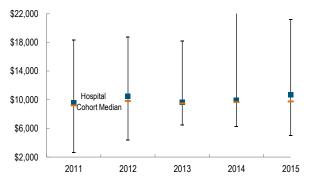




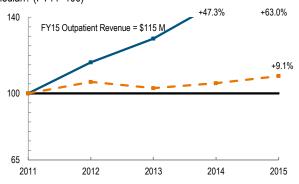
How has the volume of the hospital's outpatient visits changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)



What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY11 and FY15, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)



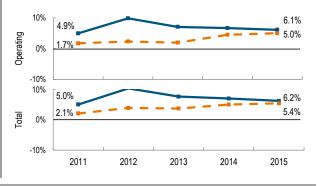
How have the hospital's total revenue and costs changed between FY11 and FY15?

Revenue, Cost, & Profit/Loss (in millions)

Patient Revenue Trends

FY	2011	2012	2013	2014	2015
Operating Revenue	\$ 218	\$ 242	\$ 129	\$ 250	\$ 273
Non-Operating Revenue	\$ 0	\$ 1	\$ 1	\$ 1	\$ 0
Total Revenue	\$ 218	\$ 244	\$ 130	\$ 251	\$ 273
Total Costs	\$ 207	\$ 219	\$ 120	\$ 234	\$ 256
Total Profit (Loss)	\$ 11.0	\$ 25.2	\$ 9.9	\$ 17.7	\$ 17.0

What were the hospital's total margin and operating margins between FY11 and FY15, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.



[^] For more information on Community Hospital Acceleration, Revitalization and Transformation (CHART) special funding, please contact the Health Policy Commission (HPC).

^η For more information on Delivery System Transformation Initiative (DSTI) special funding, please contact the Massachusetts Executive Office of Health and Human Service (EOHHS).

^{*} High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.